	Objective	Strategic Measure (SM)			Moight		1st Qtr.		2nd Qtr.		3rd	Qtr.	4th Qtr.
Perspective			Description	Formula	Weight (%)	Full Year Target	Target	Actual	Target	Actual	Target	Actual	Target
Stakeholder	Ensured that the Electric Cooperatives (ECs) provide accessible, quality and reliable service to the consumers	SM 1	Number of completed and energized sitio projects	Actual/Target	30	3,150	1,150	1,814	2,000	766		221	-
	Generated peak	SM 2	Percentage of ECs	Actual/Target	7	51.67%	20.00%	10.83%	30.00%	20.00%	40.00%	38.33%	51.67%
	performance among ECs to ensure competitiveness		adopting balanced scorecard system			(62 ECs)	(24 ECs)	(13 ECs)	(36 ECs)	(24 ECs)	(48 ECs)	(46 ECs)	(62 ECs)
	competitiveness	SM 3	Programs and projects	Actual/Target	1								
			to improve EC operations	a. EC Board approved Operational improvement Plan (OIP)	1.5	3 ECs	3	2	-	1	- 3	•	-
				b. Quarterly monitoring of OIP	1.5	13 reports	1	1	4	4	4	4	4
		SM 4	Percentage of milestones completed by NEA leading to the restructuring of identified ailing EC/s through PSP	Actual/Target  a. Discussion with stakeholders such as LGUs, business groups, civic organizations, and religious sector among others – 50% b. Secure concurrence to undertake PSP – 50% 100%	2	100%	-	-	_	-		<del>-</del>	100%

j .	Objective	Strategic Measure (SM)			Weight		1st Qtr.		2nd Qtr.		3rd Qtr.		4th Qtr.
Perspective			Description	Formula	(%)	Full Year Target	Target	Actual	Target	Actual	Target	Actual	Target
		·	Strates	ic Measure (SM)			1 1-	t Qtr.	200	i Qtr.	3 2 2	O+r	7
Perspective	Objective			le iveasure (SM)	Weight	Full Year	15	t Qtr.	ZIIC	i Qui.	3rd Qtr.	-	
			Description	Formula	(%)	Target	Target	Actual	Target	Actual	Target	Actual	4th Qtr.
	Generated peak performance among ECs to ensure	SM 5	Number of ailing EC/s restructured through PSP	Pass or fail (4% or nothing)	4	1	_	_	· –	-			1
	competitiveness	SM 6	Sustainability of restructuring through PSP	Pass or fail  Semestral monitoring of compliance to agreement  1. ALECO Payment of Concession Fee consisting of: (a) Quarterly payment of Php2.1M to residual ALECO (b) Monthly Payment of 50% of net cash flow for existing liabilities  2. PELCO II (a) System loss should be lower than 13.10% (b) Collection efficiency should be higher than 90.53%	1.5	100%	_	2.1M * 11.45% 95.37%	100%	100% 2.1M * 11.73% 95.79%		2.1M * 11.44% 95.52%	100%
-		SM 7	Number of EC officials and employees graduated from certification/ competency programs	Actual/Target	3	2,050	500	522	500	1,308	500	779	550

<sup>\*</sup> Agreement complied except that concessionaire of ALECO is still incurring negative cash flow and thus remittance of 50% Net Cash Flow is not yet realized

' -		Strategic Measure (SM)			Mainha		1st Qtr.		2nd Qtr.		3rd Qtr.		4th Qtr.
Perspective	Objective		Description	Formula	Weight (%)	Full Year Target	Target	Actual	Target	Actual	Target	Actual	Target
			Strateg	ic Measure (SM)	Wainha		1st	Qtr.	2nd	l Qtr.	3rd Qtr.		
Perspective	Objective		Description	Formula	Weight (%)	Full Year Target	Target	Actual	Target	Actual	Target	Actual	4th Qtr.
Finance	Sustained the organization's viability and ensured accountability and transparency	SM 8	Amount of regular loans facilitated (Php Billion)	Below Php 1B is 0%. For the amount ≥ Php 1B, 10% is proportionally distributed, i.e.  Actual amount of regular loans facilitated ≥ Php 1B x 100 (Target amount - Php 0.999B) ÷ 10%	10	1.700	0.419	0.362	0.743	0.760	1.391	1.564	1.700
		SM 9	Maintain high collection efficiency	Pass or fail (4% or nothing)  Total repayments  Total amortizations due	4	99%	99%	100%	99%	100%	99%	100%	99%
	Continued upgrading of organizational infrastructure and enhanced operational efficiency	SM 10	Percentage of sitio electrification projects funded that are fully compliant with NEA standards and specifications	Actual/Target	10	75% of projects done as of end Sept. 2016	6%	12%	14%	27%	50%	44%	75%
		SM 11	Percentage of sitios completed and energized within 150 calendar days from release of funds to ECs	Below 75% is zero. For ≥ 75%, 10% is proportionally distributed, i.e.  Actual percentage of sitios completed and energized within 150 days from release of funds to ECs ≥ 75% x100 (Target rate - 74%) ÷ 10%	10	80%	80%	69%	80%	67%	80%	80%	80%
		SM 12	Average number of working days to release regular loans	Pass or fail (4% or nothing)	4	10	10	7.11	10	7.03	10	8.07	10
		SM 13	Average number of working days to release calamity loan (natural and armed conflict)	Pass or fail (2% or nothing)		6	6	5.33	6	5.33	6	5.12	6

Perspective	Objective	Strategic Measure (SM)			Weight		1st Qtr.		2nd Qtr.		3rd Qtr.		4th Qtr.
, crspective		·	Description	Formula	(%)	Full Year Target	Target	Actual	Target	Actual	Target	Actual	Target
Danes *!		Strategic Measure (SM)					1st Qtr.		2nd Qtr.		3rd Qtr.		
Perspective -			Description	Formula	Weight (%)	Full Year Target	Target	Actual	Target	Actual	Target	Actual	4th Qtr.
Learning and Growth	Enhanced human resources, knowledge, skills and behavioural competencies	SM 14	Implementation of ISO 9001:2008	Pass or Fail (5% or nothing)	5	ISO 9001: 2008 Certified		Surveillance Audit Passed		_	-	***	Surveilance Audit Passed
		SM 15	Average percentage of required competencies met	Actual/Target	3	Submission of Board approved Competency Model	-	-	-	-	-	-	Board approved Competency Model submitted

Certified Correct:

RODERICK N. PADUA

Department Manager, Corporațe Planning Office

Approxed by:

Officer-in-Charge

NATIONAL ELECTRIFICATION ADMINISTRATION

ADELINA A. GABON

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